

Appendix 1 - Updated Summary of 2021/22 Capital Programme bids for consideration

| Criteria | Officer Submitting Bid | Bid Number | Project Put Forward as a Potential Bid | Comments from Leadership Team- 14 October 2020 | Full bid required - Comments from Capital Member Group - 9 September 2020 | Priority Ranking | Scheme Capital Expenditure 2021/22 | Scheme Capital Expenditure in 2021/22 Funded from Capital Reserves | 2022/23 | 2023/24 | Scheme Total | Capital Reserves | Govt Grant | Other External Funding- S106, CIL, etc. |
|-----------------------------|------------------------|--------------------------------------|---|--|--|------------------|------------------------------------|--|------------|------------|--------------|------------------|--------------|---|
| | | | | | | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Externally Funded | Rachel Jackson | Community & Wellbeing Bid 1 | The Disabled Facilities Grant Programme | As a statutory duty and externally funded, this project was supported. | As a statutory duty and externally funded this scheme is supported, however, Members should be aware that there is a risk that Central Government may prevent us carrying underspends forward another year. Covid has delayed works for the start of 2020-21 and although these are back to normal levels now, we have a £1.1m budget this year, yet only £0.2m expenditure to P5. | 1 | 600 | - | 600 | 600 | 1,800 | - | 1,800 | - |
| Business Continuity | Tony Foxwell | Environment & Safe Communities Bid 1 | Ashley Centre Car Park Expansion Joints | This project is supported and it was felt it should not be deferred as the wetter weather has led to complaints of leaks confirming the urgency of the works. The works cannot be brought forward as they need to be done in the drier weather. | Recommend progressing to final bid, which should address the following points: - what would be the consequences of delaying this by 12 months - would the bill increase if delayed? - is it leaking currently? | 2 | 30 | 30 | - | - | 30 | 30 | - | - |
| Business Continuity | Judith Doney | Strategy & Resources Bid 1 | ICT Programme of works | The existing ICT capital programme has been assessed and £50k of works will be deferred as a result of a change of priorities due to Covid. £275k is sought for the 2021/22 programme, therefore it is proposed that this project is allocated £225k of capital resources and any underspend from the 2020/21 programme up to a maximum of £50k. The project is supported but greater clarity is required around each of the projects. | IT investment is critical for the Council to keep developing in the digital age, so recommended to progress this to final bid stage. The final bid should address the following: - provide an update on the existing IT capital projects for 2020-21 and whether some funds from 2020/21 could be diverted into 2021/22's new schemes? - the 20-21 programme was put together pre-Covid, have our priorities changed post-Covid? If so, perhaps some schemes could be delayed? Anything we do needs to take into account post-Covid working methods. - the £10k endpoint device refresh looks like revenue expenditure and should be removed. - each IT scheme within the bid should have an individual business case to explain how it benefits the Council and meets our capital criteria. | 3 | 225 | 225 | | | 225 | 225 | - | - |
| Business Continuity | Stewart Cocker | Community & Wellbeing Bid 4 | Improvements to Great Dam - EC LNR | Leadership Team were supportive of this bid but agreed that it should be stripped back to essential H&S works and investigate grant funding sources. | The full bid should investigate whether there is any external funding available for this scheme and also whether it would qualify for CIL funding. | 4 | 75 | - | - | - | 75 | - | - | 75 |
| Business Continuity | Ian Dyer | Community & Wellbeing Bid 3 | Harrier Centre repairs - track and hammer cage | Whilst Leadership Team supported the bid in terms of H&S considerations, the Head of Service highlighted the risk of higher capital investment being required should the facility not be maintained. This facility provides an income stream, £6k for the running track lease with the Harriers and about £8k from ad-hoc hires. The track repairs could be considered separately from the hammer cage, and the Harrier Club could be approached regarding a matched funding request. | Recommended to proceed to final stage but it needs to include: - information regarding usage of the site/facilities. - Information about possible grant funding that could be sought. - options for a sustainable future operational model which may involve a long-lease to a provider who would take on repair and maintenance responsibility. | 5 | 40 | - | - | - | 40 | - | - | 40 |
| Business Continuity | Tony Foxwell | Environment & Safe Communities Bid 3 | Replacement of EEBC lamp columns | Leadership Team agreed a phased approach should be considered across a number of financial years. | Progress to final bid, which should address the following: - information confirming where these lamp columns are, and confirming EEBC ownership. - the scheme should be broken down into individual groups and prioritised with possible funding sources identified, which may differ across the different groups. - could CIL funding be used to fund some of them? - are some of them on housing estates and therefore would Rosebery HA be responsible? Any on highways that should be SCC responsibility? | 6 | 425 | - | - | - | 425 | - | - | 425 |
| Business Continuity | Tony Foxwell | Community & Wellbeing Bid 2a | Football Pitch Drainage Systems - King George's Field, Poole Road | The Head of Service felt there was little scope for generating additional income from football pitches. Although logged pitches result in refunded fees for ad hoc hires, the income is fairly safe as matches can be played on alternative dates. The ground will not suffer long-term from not having drainage work done. Giving the limited S106 funding available, this might be better invested in the Harrier Centre where lack of maintenance could result in additional costs at a later date. | The majority of this could be met from Outdoor Sports facilities S106 funds, to support the £40k external grant funding that is being sought. However, there may not be enough S106 remaining to support both this and bid 3 below, therefore could the balance be met from increased fees and charges for the pitches? | 7 | 90 | - | 10 | - | 100 | - | - | 100 |
| Total Potential Bids | | | | | | | 1,485 | 255 | 610 | 600 | 2,695 | 255 | 1,800 | 640 |

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|--|------------------------|--------------------------------------|--|---|--|------------------|---|---|------------------|------------------|-----------------------|---------------------------|---------------------|--|
| Bids Not Meeting Necessary Assessment Criteria - as assessed by Leadership Team 14 October 2020 | | | | | | | | | | | | | | |
| Business Continuity | Richard Chevalier | Environment & Safe Communities Bid 2 | Barrier Controlled Car Park System | It was felt that car parking needs a transformation project to consider a payment strategy across the whole car park network, which looks at removing cash and reducing costs. Given the limited scope of this project it was therefore not supported in preference of an holistic approach to all car parks. | Progress to final bid but for this to qualify as spend to save, there need to be greater savings than £5k a year identified to support such an investment. Are there efficiency savings that can be made from new technology that would require less staff? Are there any studies from elsewhere to show additional use of other car parks and consequently income as a result of this technology? The final bid should also address whether the project is time critical and cost effective? | | 230 | 230 | 150 | 0 | 380 | 380 | 0 | 0 |
| Business Continuity | Tony Foxwell | Community & Wellbeing Bid 2b | Football Pitch Drainage Systems - Gibraltar Rec | Gibraltar Rec is in a better condition than Poole Road, and there are some other works due to take place there which might improve conditions for the football pitch. The project is therefore deferred until the impact of these works can be assessed. | The majority of this could be met from Outdoor Sports facilities S106 funds, to support the £40k external grant funding that is being sought. However, there may not be enough S106 remaining to support both this and bid 3 below, therefore could the balance be met from increased fees and charges for the pitches? | | 70 | 0 | 2 | 0 | 72 | 0 | 0 | 72 |
| Bids That Were Rejected at Initial Bid Stage | | | | | | | | | | | | | | |
| Spend to Save | Tony Foxwell | Strategy & Resources Bid 2 | Town Hall Energy Saving Lights | | Capital Member Group has identified the need for a report that sets out the future office accommodation needs of the Council, with recommended solution(s) supported by a business case, detailing investment needs for the Town Hall and how maintenance can be funded. This would provide an opportunity to address the various maintenance needs at Town Hall in a coordinated and cost effective approach, rather than the current piecemeal approach. It was therefore decided that these are below the £20k capital de-minimis and also looks like revenue growth items, as there are going revenue implications. The correct route for these would be a report to Leadership Team in the first instance, with a clear business case and | | 50 | 50 | - | - | 50 | 50 | - | - |
| Service Enhancement | Tony Foxwell | Strategy & Resources Bid 3 | Town Hall air conditioning replacement | | | | 80 | 80 | - | - | 80 | 80 | - | - |
| Business Continuity | Tony Foxwell | Strategy & Resources Bid 4 | Old Town Hall flat roof | | | | 150 | 150 | - | - | 150 | 150 | - | - |
| Service Enhancement | Tony Foxwell | Strategy & Resources Bid 5 | Town Hall refurbishment of ground floor toilets | | | | 50 | 50 | 50 | - | 100 | 100 | - | - |
| Service Enhancement | Shona Mason | Strategy & Resources Bid 6 | Developing Social Media & Customer Services | | | | 7 | 7 | - | - | 7 | 7 | - | - |
| Service Enhancement | Shona Mason | Strategy & Resources Bid 7 | Delivering modern e-communications | | | | 12 | 12 | - | - | 12 | 12 | - | - |
| Business Continuity | Tony Foxwell | Community & Wellbeing Bid 5 | Bourne Hall Replacement Dome Roof | | | | 230 | 230 | - | - | 230 | 230 | - | - |
| Business Continuity | Tony Foxwell | Community & Wellbeing Bid 6 | Bourne Hall Replacement of Heating and Cooling Plant | | | | 673 | 673 | - | - | 673 | 673 | - | - |
| Spend to Save | Tony Foxwell | Community & Wellbeing Bid 7 | Bourne Hall Energy Saving Replacement Lights | | | | 50 | 50 | - | - | 50 | 50 | - | - |
| Service Enhancement | Tony Foxwell | Community & Wellbeing Bid 8 | Bourne Hall Replacement of windows | | | | 300 | 300 | - | - | 300 | 300 | - | - |
| Service Enhancement | Tony Foxwell | Community & Wellbeing Bid 9 | Playhouse Front of House Women's toilets | | It was decided that this project should be deferred until we know the future of theatres post-Covid. If any capital grant funding is made available to theatres in the future, it would make better financial sense to bid for those funds than invest scarce council resources at this stage. | | 65 | 65 | - | - | 65 | 65 | - | - |
| Service Enhancement | Rod Brown | Community & Wellbeing Bid 10 | Transit Sites | | Although the arguments for Transit Sites were agreed, it was acknowledged that the Council doesn't currently have a policy on them and it is therefore not for Capital Member Group to presume that policy and recommend investing council resources in this scheme. The principle of Transit Sites should therefore be put to Members for discussion before any capital investment decisions are taken. | | 150 | 150 | - | - | 150 | 150 | - | - |